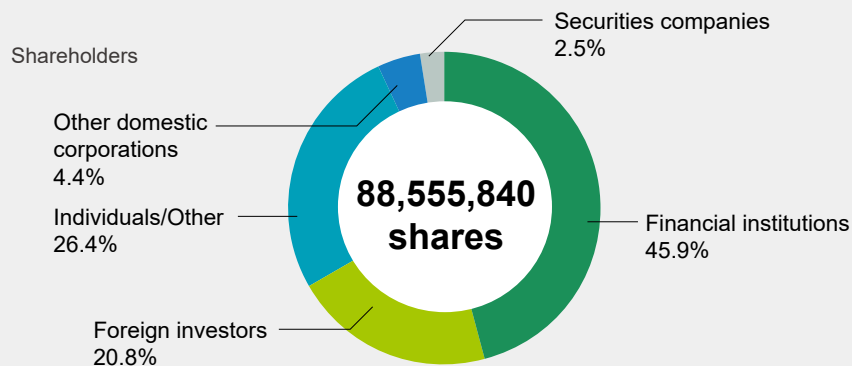


Corporate Profile (as of March 31, 2026)

Name	Denka Company Limited
Established	May 1, 1915
Employees	Non-consolidated: 4,234 Consolidated: 6,454
Paid-in Capital	36,998 million yen
Head Office	1-1, Nihonbashi-Muromachi 2-chome, Chuo-ku, Tokyo 103-8338, Japan (Nihonbashi Mitsui Tower) Tel.: +81-3-5290-5055 Fax: +81-3-5290-5059

Share Information (as of March 31, 2026)



Major Shareholders

Shareholder name	Number of shares held (hundred shares)	Percentage of shares held (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	157,575	18.27
Custody Bank of Japan, Ltd. (Trust Account)	110,854	12.85
Mizuho Trust & Banking Co., Ltd. Retirement Benefit Trust, Mizuho Bank Account Account Re-entrusted by Custody Bank of Japan, Ltd.	32,158	3.73
STATE STREET BANK AND TRUST COMPANY 505001	26,740	3.10
TAIJU LIFE INSURANCE COMPANY LIMITED	23,816	2.76
The Nomura Trust and Banking Co., Ltd. (Investment Trust Account)	21,780	2.52
Custody Bank of Japan, Ltd. (Trust Account 4)	19,624	2.27
STATE STREET BANK AND TRUST COMPANY 505223	15,859	1.84
Denka Employee Shareholding Association	15,828	1.83
JP Morgan Securities Japan Co., Ltd.	12,673	1.47

(Notes) 1. 2,287,826 shares of treasury stock have been excluded from the above list of major shareholders.
2. Treasury stock is excluded from the calculation of the percentage of shares held.

Major Group Companies (as of September 30, 2026)



Japan

- Denka Astec Co., Ltd.
- Denka Azumin Co., Ltd.
- Denka Elastution Co., Ltd.
- Denka Consultant & Engineering Co., Ltd.
- Denka Kojundo Gas Kabushiki Kaisha
- Denka Cosmetics Limited Company
- Denka Polymer Kabushiki Kaisha
- Denka Renotec Co., Ltd.*
- KAINOS Laboratories, Inc.
- Kyushu Plastic Industry Co., Ltd.
- Kurobegawa Electric Power Company*
- Shonan Sekisui Kogyo Kabushiki Kaisha*
- JUZEN CHEMICAL CORPORATION*
- Denai Silane Co., Ltd.
- Denak Co., Ltd.*
- Toyo Styrene Co., Ltd.
- Hinode Kagaku Kogyo Co., Ltd.
- Akros Trading Co., Ltd.

* Equity-method affiliate

Overseas

Europe

- Denka Chemicals GmbH
- Icon Genetics GmbH
- DENKA SEIKEN UK Limited

North America

- Denka Corporation
- DENKA SEIKEN USA Incorporated
- Denka Performance Elastomer LLC

East Asia

- Denka Chemicals Shanghai Co., Ltd.
- Denka Advanced Development (Suzhou) Co., Ltd.
- Denka Chemicals Development Materials (Suzhou) Co., Ltd.
- Denka Inorganic Materials (Tianjin) Co., Ltd.
- Denka Electronic Materials Dalian Co., Ltd.
- Denka Taiwan Corporation
- Denka Korea Co., Ltd.

Southeast Asia

- Denka Chemicals Holdings Asia Pacific Pte. Ltd.
- Denka Singapore Pte. Ltd.
- Denka Advantech Pte. Ltd.
- Denka Construction Solutions Malaysia Sdn Bhd.
- Denka Advanced Materials Vietnam Co., Ltd.
- Denka SCGC Advanced Materials Co., Ltd.