Denka Report 2026

Denka Report 2026 Integrated Report

Statement of Authenticity

The Denka Report 2026 Integrated Report aims to communicate comprehensive corporate information focused on the Denka Group's medium- to long-term value creation.
This report focuses on an overview of Phase 2 (FY2026–FY2028) of the Management Plan "Mission 2030" and the activities undertaken based on its growth strategies. It also features SNECTON, a product driving our growth, and a roundtable discussion among personnel responsible for implementing our human resources strategy.
This year's report was prepared primarily by two departments: the Corporate Planning Department (ESG Management Promotion) and the Corporate Communications Department (IR).
As the officer responsible for editorial oversight, I hereby declare that this report was prepared through a proper process involving close coordination among relevant departments, as well as discussions, reviews, and approvals by management bodies, including the Board of Directors and the Management Committee, and that it fairly represents the current state of the Denka Group.
I hope this report will help readers better understand the Denka Group's initiatives toward sustainable growth and the realization of a sustainable society. I would appreciate your candid feedback on this report. Going forward, we will continue to enhance information disclosure and improve corporate value through dialogue with our stakeholders.

Kei Hara, Managing Executive Officer, in charge of Corporate Planning Dept.

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