

Creation of Denka's Corporate Value

To achieve the sustainable enhancement of corporate value, three elements are essential: "Cash Generation through Business Operations" by steadily accumulating profits and achieving the targets of the Management Plan "Mission 2030"; "Minimization of Capital Costs" by establishing ESG management systems and structures that enhance trustworthiness; and "Improvement of Future Growth Rate" by strengthening intangible assets, which are the driving force of growth.

At a time when companies are expected to manage their businesses with an awareness of the cost of capital and stock price, we will work to enhance corporate value by strengthening our cash generation capabilities, improving our future growth rate, and minimizing capital costs in order to meet the expectations of stakeholders, including shareholders and investors.

