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June 19, 2026

**To Our Shareholders:**

Ikuo Ishida  
Representative Director, President  
Denka Co., Ltd.  
1-1, Nihonbashi-Muromachi 2-chome, Chuo-ku, Tokyo

## **NOTICE OF RESOLUTIONS OF THE 167TH ORDINARY GENERAL MEETING OF SHAREHOLDERS**

Matters were reported, and proposals were resolved as described below at the 167th Ordinary General Meeting of Shareholders of Denka Co., Ltd., which was held today.

**Matters reported:** 1. Business Report, Consolidated Financial Statements for the Company's 167th Term (from April 1, 2025 to March 31, 2026), and results of audits by the Accounting Auditor and the Audit Committee of the Consolidated Financial Statements

The above matters were reported, namely the content of the Business Report, the content of the Consolidated Financial Statements, and the results of audits of the Consolidated Financial Statements

2. Non-consolidated Financial Statements for the Company's 167th Term (from April 1, 2025 to March 31, 2026)

The above matter was reported, namely the content of the Non-consolidated Financial Statements.

**Proposals resolved:**

**Proposal No. 1:** Appropriation of Surplus

The proposal was approved and resolved as originally proposed. The year-end dividend for the 167th Term was determined to be ¥50 per share in cash. Combined with the interim dividend of ¥50 per share, which was paid out last December, the annual dividends will be ¥100 per share.

**Proposal No. 2:** Election of Five (5) Directors (Excluding Directors who are Audit Committee Members)

Five individuals, namely Mr. Toshio Imai, Mr. Ikuo Ishida, Mr. Rimuru Hayashida, Mr. Masanobu Kosaka, and Ms. Rumiko Nakata, were reelected as Directors as originally proposed and assumed their offices.

By a resolution of the Board of Directors meeting held after the conclusion of the Ordinary General Meeting of Shareholders, Mr. Toshio Imai was elected Chairman and Representative Director, Mr. Ikuo Ishida was elected Representative Director, President and they assumed their offices.

<Reference> New Officer Structure (as of June 19, 2026)

<Directors>

Chairman and Representative Director	Toshio Imai
Representative Director, President	Ikuo Ishida
Directors	Rimiru Hayashida
	Masanobu Kosaka
	Rumiko Nakata (Outside)
	Mizuhiro Uchida Full-time Audit Committee Member
	Toshio Kinoshita Audit Committee Member (Outside)
	Akio Yamamoto Audit Committee Member (Outside)
	Miyuki Matoba Audit Committee Member (Outside)

<Executive Officers>

President and Chief Executive Officer	Ikuo Ishida	
Senior Managing Executive Officer	Rimiru Hayashida	Chief Financial Officer (CFO)
		Chief Supply Chain Officer (CSCO) Accounting Dept., Finance Dept., Corporate Communications Dept., Purchasing Dept., and Logistics Dept.
Managing Executive Officers	Masanobu Kosaka	Chief Technical Officer (CTO) Production Engineering, New Business Development, Production & Process Technology Dept., Sustainability Promotion Dept., Digital Strategy & Innovation Dept.
		Kei Hara
	Hiroto Horiuchi	Representative Director, President of Akros Trading Co., Ltd.
	Michio Kawamura	Omi Plant
	Executive Officers	Masahiro Kawai
Takeshi Hagiwara		Omuta Plant
Masahiro Omata		Polymer Solutions
Tetsuo Noguchi		Gosen Plant
Koji Nishimura		Production Engineering
Taro Inada		Life Innovation
Akinori Adachi		Administrative Dept., Legal Dept., Secretary Dept., Internal Control Dept.
Hiromichi Awada		Chiba Plant
Akira Kasahara		Accounting Dept.
Koya Takahashi		Elastomers & Infrastructure Solutions
Masahide Yamada		New Business Development
Tomoya Kowada		Electronics & Innovative Products
Jun Nakamoto	President of Denka Performance Elastomer LLC	
Osamu Kunitomo	Shibukawa Plant	

(Notes) DCU: Denka Corporation

DCG: Denka Chemicals GmbH

DCHA: Denka Chemicals Holdings Asia Pacific Pte., Ltd.

DSPL: Denka Singapore Pte., Ltd.

DAPL: Denka Advantech Pte., Ltd.