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September 1, 2025  
Denka Company Limited

## Commencement of Comprehensive Efforts Aimed at a Technical and Business Alliance with Imerys

Denka Company Limited (Head Office: Chuo-ku, Tokyo; Representative Director, President: Ikuo Ishida, the “Company”) has commenced comprehensive efforts aimed at a technical and business alliance with Imerys S.A. (Head Office: Paris, France; “Imerys”) in the special cement additives business.

Over the past few years, the transition to a low-carbon society has been progressing rapidly in the European market against a backdrop of rising fuel and raw material costs and stronger environmental regulations. Recognizing these changes as an opportunity for growth, the Company is aiming for further expansion and greater competitiveness in its special cement additives business and has begun working on technical development of new inorganic products with Imerys, one of the world’s leading companies in calcium aluminate technology and a potential best partner for our specialty technical development.

Through this partnership, the Company will expand its business by developing new customers in Europe’s wide-ranging infrastructure and construction materials markets and increasing sales of energy-saving and low-carbon products.

[About the Special Cement Additives Department at Denka Company Limited Elastomer Infrastructure Solutions Division]

Our Special Cement Additives Department develops, manufactures, and sells special cement additives for use in construction materials, including concrete. We provide high-functionality products that contribute to reducing environmental impact around the world, thereby helping to develop sustainable social infrastructure.

[About Imerys S.A.]

Imerys S.A. is a world leader in mineral-based high-performance materials. It provides solutions in a wide range of applications for many different industries, including construction materials, energy, and automobiles.

Denka Company Limited will continue contributing to people’s daily lives and society by applying its world-class chemistry know-how based on the Purpose of Mission 2030: “Make the world a better place as specialists in chemistry.”

End of Press Release

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