

Results Presentation of FY2021 1Q



Possibility of chemistry

(the 1st 3months of the Fiscal year ending March 2022)

Securities code: 4061

Denka Co. ,Ltd

August 6, 2021

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FY2021 1Q Results

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FY2021 1Q Results

FY2021 1Q Results a) Summary (Year-on-Year)

| (¥ billions) | FY2020 1Q Actual | FY2021 1Q Actual | Incr. Main factors Decr. of Incr.Decr |
|---|---------------------|---------------------|---|
| Sales | 76.2 | 86.7 | + 10.5 (Detailed below) |
| Operating Income | 4.4 | 7.7 | + 3.3 (Detailed below) |
| Operating Margin | 5.8% | 8.9% | + 3.2% |
| Ordinary Income | 5.0 | 7.5 | Interest rates, - 0.8 + 2.5 Non-operating income, etc. ← + 2.5 |
| Net income attributable to Owners of parent | 4.2 | 6.2 | Extraordinary gains and - 0.5 + 2.0 losses and Corporate tax etc. + 2.0 |

Despite the lingering negative impact of COVID-19, the Denka Value-Up initiative was successful, resulting in marking record highest operating income for 1Q

| | | YoY (¥ billions) |
|---------------------|---|------------------|
| Sales | 86.7 billion | + 10.5 |
| 1. Volume :R | ecovery of demand from COVID-19 impact | |
| C | other (xEV-related, semiconductor-related demand growth, etc.) | + 13.0 |
| 2. Pricing : S | yrene-based products sales price revision due to raw material price increase, etc. | + 5.7 |
| | hange in accounting standards for recognition of revenue Group trading company portion, etc.) | - 8.2 |
| Operating | | YoY (¥ billions) |
| Operating Income | 7.7 billion | + 3.3 |
| 1. Volume | Recovery of demand from COVID-19 impact | |
| | Other (xEV-related, semiconductor-related demand growth, etc.) | + 6.3 |
| 2. Pricing | Styrene-based products sales price revision due to raw material price increase (include impact of currency fluctuations +0.2) | e + 5.7 |
| 3. Variable Cost | | |
| Difference | Raw material price increase, etc. (include impact of currency fluctuations +0.2 |) - 8.0 |
| 4. Costs | : Other administrative expenses and manufacturing costs, etc. | - 0.7 |
| | In addition to recovery from the impact of COVID-19, | |

demand growth in xEV and semiconductor-related products offset worsening spread

(margin between product sales prices and raw materials prices)

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| | | + 5.7 | | | | (¥ billions) |
|------------------------|--|--|---|---|-----------------------|------------------------|
| | + 6.3 | | | | | 7.7 |
| 4.4 | | | - 8.0 | - 0.7 | + 0.0 | |
| | Recovery of demand from COVID-19 impact xEV-related, Semiconductor-related demand growth, etc. | Styrene-based products sales price revision due to raw material price increase, etc. | raw material price increase, etc. | Other administrative expenses and manufacturing costs, etc. | R&D expenses | |
| FY2020 1Q Actual | Volume | Pricing Include impact of currency fluctuations +0.2 | Variable cost difference Include impact of currency fluctuations +0.2 | Costs | Advance investment | FY2021 1Q Actual |

In addition to recovery from the impact of COVID-19,

demand growth in xEV and semiconductor-related products offset worsening spread

FY2021 1Q Resultsd) By Segment (Year-on-Year)

| Sales (¥ billions) | FY2020 1Q Actual | FY2021 1Q Actual | Incr. Decr. | Pricing | Volume | Other* |
|--------------------------------------|---------------------|---------------------|----------------|---------|--------|--------|
| Electronics & Innovative Products | 17.1 | 21.0 | + 3.9 | + 0.4 | + 4.9 | - 1.3 |
| Life Innovation | 5.3 | 6.0 | + 0.7 | - 0.2 | + 0.9 | - 0.0 |
| Elastomer & Infrastructure Solutions | 19.8 | 24.6 | + 4.8 | + 0.2 | + 5.4 | - 0.9 |
| Polymer Solutions | 25.3 | 31.8 | + 6.4 | + 5.4 | + 1.5 | - 0.4 |
| Others | 8.7 | 3.5 | - 5.2 | | + 0.3 | - 5.5 |
| Total | 76.2 | 86.7 | +10.5 | + 5.7 | + 13.0 | - 8.2 |

*Change in accounting standards for recognition of revenue

| Operating Income (¥ billions) | FY2020 1Q Actual | FY2021 1Q Actual | Incr. Decr. | Pricing | Volume | Cost& Others |
|--------------------------------------|---------------------|---------------------|----------------|---------|--------|-----------------|
| Electronics & Innovative Products | 2.8 | 4.4 | + 1.6 | + 0.4 | + 2.3 | - 1.1 |
| Life Innovation | 0.0 | 0.3 | + 0.3 | - 0.2 | + 0.4 | + 0.0 |
| Elastomer & Infrastructure Solutions | 0.3 | 0.1 | - 0.2 | + 0.2 | + 2.9 | - 3.3 |
| Polymer Solutions | 1.3 | 2.6 | + 1.3 | + 5.4 | + 0.6 | - 4.7 |
| Others | 0.0 | 0.4 | + 0.4 | - | - 0.0 | + 0.4 |
| Total | 4.4 | 7.7 | + 3.3 | + 5.7 | + 6.3 | - 8.7 |

Expanded sales in Electronics & Innovative Products, and improved spread in Polymer Solutions contributed to increase income

FY2021 1Q Resultse) Change Factors By Segment (Year-on-Year)

| Electron | ics & Inno | ovative P | roducts | | Operating income main change factors |
|--------------|---------------------|---------------------|----------------|----------------------------------|---|
| (¥ billions) | FY2020 1Q Actual | FY2021 1Q Actual | Incr. Decr. | Spherical Alumina | : xEV-related applications and 5G communications-related demand growth |
| Sales | 17.1 | 21.0 | +3.9 | | Increased shipments due to partial operation beginning of new facilities in Singapore |
| Operating | 2.8 | 4.4 | +1.6 | Acetylene Black Fused Silica, | : Strong demand for xEV-related applications and high- voltage cables for offshore wind power generation |
| Income | | | | Carrier Tape, etc. | : Semiconductor-related demand growth |
| | Life Inno | ovation | | | |

| | Life mind | | | 0 | perating income main change factors |
|---------------------|---------------------|---------------------|----------------|--------------------------------|--|
| (¥ billions) | FY2020 1Q Actual | FY2021 1Q Actual | Incr. Decr. | | |
| Sales | 5.3 | 6.0 | +0.7 | Rapid Antigen Test COVID-19 | : Not sold in 1Q last year ~ quantity difference |
| Operating Income | 0.0 | 0.3 | +0.3 | Other test reagents | : Recovery of demand from the impact of COVID-19 |

Drived by growth of specialty businesses related to xEV, semiconductor, and infectious disease

FY2021 1Q Resultse) Change Factors By Segment (Year-on-Year)

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| Elastomer | r & Infras | tructure | Solutions | Operating income main change factors |
|---------------------|---------------------|---------------------|----------------|---|
| (¥ billions) | FY2020 1Q Actual | FY2021 1Q Actual | lncr. Decr. | Chloroprene : Sales volumes increased due to recovery of demand from |
| Sales | 19.8 | 24.6 | +4.8 | Rubber the impact of COVID-19. However, decreased operation due to a cold spell at DPE and increased raw material |
| Operating Income | 0.3 | 0.1 | -0.2 | pricing resulted nearly unchanged from the previous termCement: Income decreased due to lower sales volumes than in the previous term, and a rise in coal prices |
| F | Polymer | Solutions | | Operating income main change factors |
| (¥ billions) | FY2020 1Q Actual | FY2021 1Q Actual | lncr. Decr. | MS resin (Singapore) : Almost the same shipments as |
| Sales | 25.3 | 31.8 | +6.4 | AS, ABS, transparent : Almost the same shipments as AS, ABS, transparent |
| Operating Income | 1.3 | 2.6 | +1.3 | resins, etc. Toyokalon : Recovery from impact of COVID-19 during the previous fiscal term |
| | Oth | ners | | Sales main change factors |
| (¥ billions) | FY2020 1Q Actual | FY2021 1Q Actual | lncr. Decr. | |
| Sales | 8.7 | 3.5 | -5.2 | Change in accounting standards for recognition of revenue |
| Operating Income | 0.0 | 0.4 | +0.4 | (decrease in sales of Group companies) |

Recovery in demand in businesses in our key operations such as chloroprene rubber and performance plastics

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FY2021 Earnings Forecast

FY2021 Earnings Forecast a) Summary (vs Forecast at the beginning, Year-on-Year)

FV2021 1 L

EV2021 E. II

| | | | FY2021 1 | H | FY2021 Full year | | | | |
|---|---------------------|---------------------|-------------------------|---------------------------------------|---------------------|---------------------|-------------------------|---------|-----------------|
| (¥ billions) | Initial Forecast | Revised Forecast | Vs. initial Forecast | FY2020 1 H Actual Year- on-year | lnitial Forecast | Revised Forecast | Vs. initial Forecast | , | ′ear- i-year |
| Sales | 175.0 | 185.0 | +10.0 | 160.3 + 24.7 | 365.0 | 365.0 | ± 0.0 | 354.4 + | 10.6 |
| Operating Income | 19.0 | 22.0 | + 3.0 | 12.1 + 9.9 | 42.0 | 42.0 | ± 0.0 | 34.7 + | 7.3 |
| Operating Margin | 10.9% | 11.9% | + 1.0% | 7.5% + 4.4% | 11.5% | 11.5% | ± 0.0% | 9.8% + | 1.7% |
| Ordinary Income | 17.0 | 20.0 | + 3.0 | 12.3 + 7.7 | 39.0 | 39.0 | ± 0.0 | 32.1 + | 6.9 |
| Net income attributable to Owners of parent | 13.0 | 15.0 | + 2.0 | 10.0 + 5.0 | 29.0 | 29.0 | ± 0.0 | 22.8 + | 6.2 |

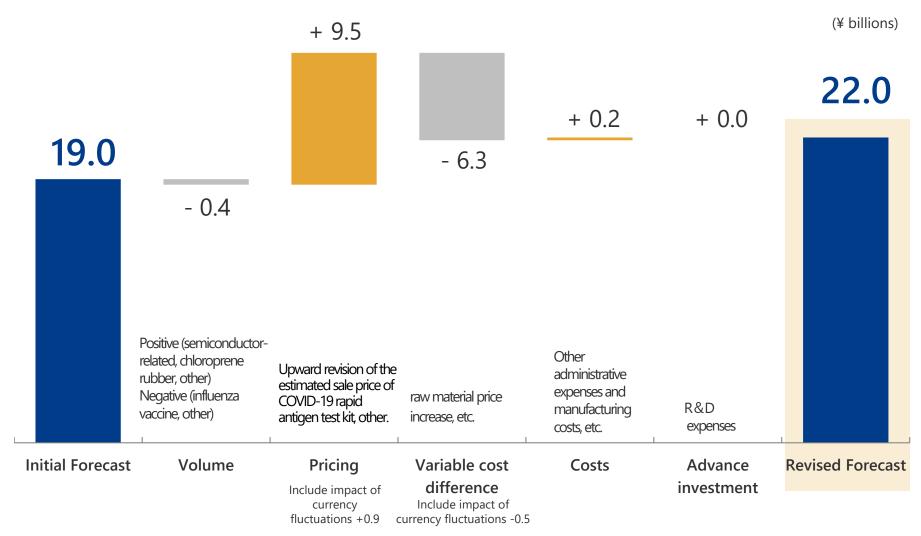
1H: Sales, Operating income, Ordinary income, and Net income all revised upward Full year: Initial forecast remains unchanged as of now

Vs. forecast (¥ billions)

| Sales | 185.0 billion | +10 | 0.0 |
|---------------------|---|------------|-------------|
| | tive factors (Upwards trend in semiconductor-related products and chloroprene rubber) ative factors (Anticipating downward trend in influenza vaccines, etc.) | + | 0.5 |
| U 1 | vard revision of estimated sales price of COVID-19 rapid antigen test kit ene-based products sales price revision due to raw material price increase | + | 9.5 |
| | Vs. | forecast (| ∉ billions) |
| Operating Income | 22.0 billion | +3 | .0 |
| 1. Volume | : Anticipating reduced volume of influenza vaccine, etc. | - | 0.4 |
| 2. Pricing | : Upward revision of estimated sale price of COVID-19 rapid antigen test kit, Styrene-based products sales price revision due to raw material price increase (including impact of currency fluctuations +0.9) | ÷ | 9.5 |
| 3. Variable cost | | | |
| Difference | : Raw material price increase, etc. (including impact of currency fluctuations -0. | 5) - | 6.3 |
| 4. Costs | : Other administrative expenses and manufacturing costs, etc. | + | 0.2 |
| the esti | ng income, a positive difference in sales price including an upward r mated sales price of COVID-19 rapid antigen test kit is expected to e mpact of variable cost difference resulting from a rise in raw materi | xceed | |

FY2021 Earnings Forecast
 c) 1H : Graph of Operating Income Change Factor (vs Forecast at the beginning)

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For operating income, a positive difference in sales price including an upward revision of the estimated sales price of COVID-19 rapid antigen test kit is expected to exceed negative impact of variable cost difference resulting from a rise in raw material prices

FY2021 Earnings Forecastd) 1H: By Segment (vs Forecast at the beginning)

| Sales (¥ billions) | FY2021 1H Initial Forecast | FY2021 1H Revised Forecast | lncr. Decr. | Pricing | Volume |
|--------------------------------------|-------------------------------|----------------------------------|----------------|---------|--------|
| Electronics & Innovative Products | 42.0 | 43.0 | + 1.0 | + 0.1 | + 0.9 |
| Life Innovation | 18.0 | 24.0 | + 6.0 | + 5.8 | + 0.2 |
| Elastomer & Infrastructure Solutions | 50.0 | 51.0 | + 1.0 | + 0.8 | + 0.2 |
| Polymer Solutions | 60.0 | 62.0 | + 2.0 | + 2.8 | - 0.8 |
| Others | 5.0 | 5.0 | ± 0.0 | _ | ± 0.0 |
| Total | 175.0 | 185.0 | +10.0 | + 9.5 | + 0.5 |

| Operating Income (¥ billions) | FY2021 1H Initial Forecast | FY2021 1H Revised Forecast | Incr. Decr. | Pricing | Volume | Cost& Others |
|--------------------------------------|-------------------------------|----------------------------------|----------------|---------|--------|-----------------|
| Electronics & Innovative Products | 8.0 | 8.0 | ± 0 | + 0.1 | + 0.8 | - 0.9 |
| Life Innovation | 5.0 | 8.5 | + 3.5 | + 5.8 | - 1.7 | - 0.6 |
| Elastomer & Infrastructure Solutions | 1.0 | 0.5 | - 0.5 | + 0.8 | + 0.8 | - 2.0 |
| Polymer Solutions | 4.5 | 4.5 | ± 0.0 | + 2.8 | - 0.3 | - 2.5 |
| Others | 0.5 | 0.5 | ± 0.0 | _ | + 0.0 | - 0.0 |
| Total | 19.0 | 22.0 | + 3.0 | + 9.5 | - 0.4 | - 6.1 |

The main factor in the upward revision of operating income : the increasing income of "Life Innovation"

| (¥ billions) | FY2021 1H Initial Forecast | FY2021 1H Revised Forecast | Incr. Decr. | _ | Pricing | Volume | Cost& Others | _ | FY2020 1 H Actual |
|------------------|----------------------------------|----------------------------------|----------------|---|---------|--------|-----------------|---|-------------------------|
| Sales | 42.0 | 43.0 | + 1.0 | | + 0.1 | + 0.9 | | | 36.7 |
| Operating Income | 8.0 | 8.0 | ± 0.0 | | + 0.1 | + 0.8 | - 0.9 | | 6.6 |

Sales trends

| Spherical alumina | Increasing xEV-related, 5G communications-related demand is expected in line with the initial forecast |
|---------------------------------------|---|
| | Contribution of new facilities in Singapore is also expected in line with the initial forecast |
| Acetylene black | Steady demand for xEV-related applications and high-voltage cables for offshore wind power generation, resulting in shipments in line with the initial forecast |
| Ceramic substrates | • Delayed recovery of demand from electric railways is expected from the impact of COVID-19 |
| Fused silica High-performance film | Bolstered by expanded demand from 5G communications and data centers, shipments of semiconductor-related products are expected to exceed initial forecasts |
| | |

<u>Cost</u>

• Higher costs due to increased raw material prices and differences in product mixes

Increasing Operating income is expected in line with initial forecasts owing to higher demand for semiconductor-related products despite increasing costs due to higher raw material prices

| (¥ billions) | FY2021 1H Initial Forecast | FY2021 1H Revised Forecast | Incr. Decr. | Pricing | Volume | Cost& Others | _ | FY2020 1 H Actual |
|------------------|----------------------------------|----------------------------------|----------------|---------|--------|-----------------|---|-------------------------|
| Sales | 18.0 | 24.0 | + 6.0 | + 5.8 | + 0.2 | | | 16.2 |
| Operating Income | 5.0 | 8.5 | + 3.5 | + 5.8 | - 1.7 | - 0.6 | | 2.4 |

Sales trends

| COVID-19 rapid antigen test kit | Upward revision of estimated selling price of the initial forecast Although the expansion of demand, including screening tests at senior citizen facilities, was factored into the initial forecast, it is expected to exceed the forecast to some extent due to the supply to the Japanese government. |
|------------------------------------|--|
| Other test reagents | In addition to a recovery of demand in China, increasing other testing demands of COVID-19 patients in Europe and the US, resulting in exceeding expectations |
| Influenza vaccine | Shipment volumes may fail to meet initial forecasts at the same level as last year. |

While influenza vaccine shipment volumes may fail to meet initial forecasts, COVID-19 rapid antigen test kits will contribute to increase income.

| (¥ billions) | FY2021 1H Initial Forecast | FY2021 1H Revised Forecast | lncr. Decr. | Pricing | Volume | Cost& Others | FY2020 1 H Actual |
|------------------|----------------------------------|----------------------------------|----------------|---------|--------|-----------------|-------------------------|
| Sales | 50.0 | 51.0 | + 1.0 | + 0.8 | + 0.2 | | 41.8 |
| Operating Income | 1.0 | 0.5 | - 0.5 | + 0.8 | + 0.8 | - 2.0 | -0.1 |

Sales trends

| Chloroprene rubber | We have seen a temporary slowdown in medical glove applications which have driven demand since the second half of the last fiscal year, but we expect a strong recovery in demand in industrial, adhesive, and automotive applications that will exceed forecasts |
|-------------------------|---|
| Specialty admixtures | Recovery from the impact of COVID-19 during the previous year is expected in line with initial forecasts |
| Cement | Recovery from the impact of COVID-19 during the previous year is expected in line with initial forecasts |
| | |

<u>Cost</u>

• Price increase in raw materials (butadiene/chlorine (chloroprene rubber), coal (cement), etc.)

Demand for chloroprene rubber is to recover more than expected, however, to be lower than initial forecasts due to recent increases in raw material prices

| (¥ billions) | FY2021 1H Initial Forecast | FY2021 1H Revised Forecast | lncr. Decr. | Pricing Volume | Cost& Others | FY2020 1 H Actual |
|------------------|----------------------------------|----------------------------------|----------------|----------------|-----------------|-------------------------|
| Sales | 60.0 | 62.0 | + 2.0 | + 2.8 - 0.8 | | 50.4 |
| Operating Income | 4.5 | 4.5 | ± 0.0 | + 2.8 - 0.3 | - 2.5 | 2.9 |

Sales trends

| MS resin | Demand for use in light guide plates in TVs and monitors and in other applications such as cosmetic containers has remained strong, and is expected to remain in line with initial forecasts Production capacity in Singapore doubled (operation started in July) | | | | | | | |
|--|--|--|--|--|--|--|--|--|
| AS, ABS, transparent resins, etc. | We expect increased profits due to higher volumes from the market recovery, and from inventory Impact. | | | | | | | |
| Food wrapping sheets, Denka Polymers | Recovered from the impact of COVID-19 during the previous year, but slightly below forecasts | | | | | | | |
| Toyokalon | Recovery from the impact of COVID-19 during the previous year meaning in line with initial forecasts | | | | | | | |
| Cost | Price increase in raw materials (ethylene, benzene, etc.) | | | | | | | |
| As spread will maintain despite increase in raw materials costs, | | | | | | | | |

As spread will maintain despite increase in raw materials costs, Operating income is to be in line with initial forecasts (1.5× increase QoQ)

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FY2021 Earnings Forecastf) Full year : By Segment (vs Forecast at the beginning)

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| | FY2021 1H | | | | FY2021 Full year | | | |
|---|----------------------------------|----------------------------------|----------------|----|-------------------------------|-------------------------------|---|--------------|
| Sales (¥ billions) | FY2021 1H Initial Forecast | FY2021 1H Revised Forecast | Incr. Decr. | | FY2021 Initial Forecast | FY2021 Revised Forecast | | icr. ecr. |
| Electronics & Innovative Products | 42.0 | 43.0 | + 1. | 0 | 85.0 | 85.0 | ± | 0.0 |
| Life Innovation | 18.0 | 24.0 | + 6. | 0 | 40.0 | 40.0 | ± | 0.0 |
| Elastomer & Infrastructure Solutions | 50.0 | 51.0 | + 1. | 0 | 105.0 | 105.0 | ± | 0.0 |
| Polymer Solutions | 60.0 | 62.0 | + 2. | 0 | 125.0 | 125.0 | ± | 0.0 |
| Others | 5.0 | 5.0 | ± 0. | 0 | 10.0 | 10.0 | ± | 0.0 |
| Total | 175.0 | 185.0 | +10. | 0 | 365.0 | 365.0 | ± | 0.0 |
| Operating Income (¥ billions) | FY2021 1H Initial Forecast | FY2021 1H Revised Forecast | Incr. Decr | | FY2021 Initial Forecast | FY2021 Revised Forecast | | ncr. ecr. |
| Electronics & Innovative Products | 8.0 | 8.0 | ± 0 | .0 | 17.0 | 17.0 | ± | 0.0 |
| Life Innovation | 5.0 | 8.5 | + 3 | .5 | 10.5 | 10.5 | ± | 0.0 |
| Elastomer & Infrastructure Solutions | 1.0 | 0.5 | △ 0 | .5 | 4.0 | 4.0 | ± | 0.0 |
| Polymer Solutions | 4.5 | 4.5 | ± 0 | .0 | 9.5 | 9.5 | ± | 0.0 |
| Others | 0.5 | 0.5 | ± 0 | .0 | 1.0 | 1.0 | ± | 0.0 |
| Total | 19.0 | 22.0 | ± 3 | .0 | 42.0 | 42.0 | ± | 0.0 |

Initial full-year forecasts in each segment remain unchanged as of now

FY2021 Earnings Forecast g) Key Performance Indicators

| (¥ billions) | FY2020 1Q Actual (Apr-Jun) | FY2021 1Q Actual (Apr-Jun) | FY2021 1H Revised Forecast (Apr-Sep) | FY2021 Full-Year Initial Forecast (Apr-Mar) |
|-------------------------|-------------------------------|-------------------------------|--|---|
| Investment | 71 | 76 | 220 | 430 |
| Depreciation | 57 | 57 | 115 | 235 |
| R&D | 38 | 38 | 80 | 160 |
| Interest-Bearing Debt | 1,422 | 1,402 | 1,380 | 1,370 |
| | | | | |
| | FY2020 1Q Actual (Apr-Jun) | FY2021 1Q Actual (Apr-Jun) | FY2021 1H Revised Forecast (Apr-Sep) | FY2021 Full-Year Initial Forecast (Apr-Mar) |
| Forex (¥/\$) | 107.7 | 109.8 | 110.0 | 108.0 |
| Japan Naphtha (¥/KI) | 26,000 | 48,100 | 50,450 | 46,000 |

Continuing strategic investment into specialty businesses

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| | | FY2017 Actual | FY2018 Actual | FY2019 Actual | FY2020 Actual | FY2021 Initial Forecast | |
|----------------------|-----------|------------------|------------------|------------------|------------------|---|--|
| Net Income (billion) | | 23.0 | 25.0 | 22.7 | 22.8 | 29.0 | |
| Dividend per share* | (¥) | 105.0 | 120.0 | 125.0 | 125.0 | 135.0 | |
| | | | | | | Mid-term 65.0 End 70.0 | |
| Dividend | (billion) | 9.2 | 10.5 | 10.8 | 10.8 | 11.6 | |
| Shareholders Return | | 40% | 42% | 48% | 47% | 40% | |
| Stock Purchase | (billion) | 2.3 | 2.1 | - | - | Continue our policy targeting | |
| Total Return | (billion) | 11.5 | 12.6 | 10.8 | 10.8 | a total return ratio of 50% through share buybacks | |
| Total Return Ratio | | 50% | 50% | 48% | 47% | | |
| Depreciation | | 24.6 | 22.9 | 22.5 | 22.9 | 23.5 | |
| Investment & lending | (billion) | 27.0 | 32.8 | 36.9 | 42.3 | 43.0 | |
| ROE | | 10.0% | 10.3% | 9.1% | 8.8% | (10.5%) | |

* The figures have been adjusted before 10/1/2017, when stock consolidation to1 from 5 was executed.

Forecasted dividends per share of 135 yen, up 10 yen year-on-year (No revision)

FY2022 Management Plan i) FY2022 Numerical Targets of Denka Value-Up

| Operating Income (¥ billions) | FY2020 Actual | FY2021 Initial Forecast | FY2022 Management Plan | Year-on- year | Main measures | | |
|---|------------------|-------------------------------|------------------------------|------------------|---|--|--|
| Electronics & Innovative Products | 14.2 | 17.0 | 22.0 | +5.0 | Spherical alumina: Increasing xEV and 5G communications-related demand, effect of expansion in Singapore operations (to be completed around the end of fiscal 2021) Acetylene black: Increasing demand for xEV and high-voltage offshore wind power generation cables, shift from low-cost applications to high-value-added applications | | |
| Life Innovation | 14.8 | 10.5 | 11.0 | +0.5 | Influenza vaccine: New facilities production operations from 2022 season Test reagents: Product line-up expansions, testing demand recovery (CRP for China, etc.) COVID-19 test kit: Estimated drop in prices the DELYTACT (G47Δ) Oncolytic Virus: Expected to contribute in FY2023 and beyond | | |
| Elastomer & Infrastructure Solutions | -3.6 | 4.0 | 7.0 | +3.0 | Chloroprene rubber: Recovery in demand Cement: Increasing resource recycling (acceptance in municipal waste) Specialty admixtures: Increasing demand in "the linear shinkansen", by promoting sales of "Clear Shot", dust control product used in tunnel construction | | |
| Polymer Solutions | 8.4 | 9.5 | 11.0 | +1.5 | MS resin: Increasing demand in light guide plates in TVs and monitors as well as in lighting, and expanding demand in other applications such as cosmetic containers Production capacity in Singapore doubled (operation started in July) IP: Expanding sales of high value-added grades (for automotive interior/exterior materials, etc.) | | |
| Others | 0.8 | 1.0 | -1.0 | -2.0 | (Includes increasing labor costs resulting from better labor conditions throughout the entire Group) | | |
| Total | 34.7 | 42.0 | 50.0 | +8.0 | * DELYTACT is a registered trademark of Daiichi Sankyo Company, Limited | | |
| Complete the specialty strategy of Depka Value Up | | | | | | | |

Complete the specialty strategy of Denka Value-Up to achieve 50 billion yen in operating income

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Cautionary statement regarding forward-looking information

Target figures in this material are not forecasts of business results. In addition, any description relating to the future in this material is subject to known or unknown risks and uncertainties,

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- Please be cautioned that a number of important factors could cause actual results to differ significantly from the description in the material.

Such risks and uncertainties include adverse economic conditions, currency exchange rate fluctuations, adverse legislative and regulatory developments, delays in new product launch, pricing, and product initiatives of competitors, the inability of the Company to market existing and new products effectively, interruptions in production, infringements of the company's intellectual property rights and the adverse outcome of material litigation. Possibility of chemistry



Inquiries regarding this material

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