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# Disclosure on the Internet accompanying the Notice of Convocation of the 161st Ordinary General Meeting of Shareholders

Company's Systems and Policies

Consolidated Statement of Changes in Net Assets Notes to Consolidated Financial Statements Non-consolidated Statement of Changes in Net Assets Notes to Non-consolidated Financial Statements

(from April 1, 2019 to March 31, 2020)

Denka Co., Ltd. (Securities Code: 4061)

The content of this document is posted on the website of Denka Co., Ltd. ("the Company") (https://www.denka.co.jp/eng/), pursuant to laws and regulations and Article 16 of the Articles of Incorporation of the Company.

#### Company's Systems and Policies

#### (1) Systems to Ensure the Appropriateness of Operations

The Company is enacting the (Denka Mission) which represents our uppermost mission statement, and action guidelines (Denka Principles) which make the corporate philosophy "The Denka Value." Under this corporate philosophy, the Company has determined the following by the resolution of the Board of Directors as a system to ensure the appropriate execution of duties.

# 1) Systems to ensure that Directors' and employees' execution of duties complies with laws and regulations and the Articles of Incorporation

The Board of Directors of the Company performs important decision-making concerning business execution in accordance with laws and regulations, the Articles of Incorporation, and the Board of Directors Regulations and oversees Directors' and Executive Officers' execution of duties.

Executive Directors and Executive Officers execute their duties under supervision by the President and oversee employees' execution of duties at divisions for which they are responsible.

The Audit & Supervisory Committee performs investigations of matters including the development and implementation status of internal control systems by attending corporate and other important meetings, receiving briefings from Directors, reviewing important documents, and other means, and audits the execution of duties by Directors from an independent standpoint.

The Company establishes the Denka Group Ethics Policy as a set of action guidelines for all the officers and employees of the Company and its subsidiaries concerning compliance, and corporate rules and regulations are established to ensure compliance with specific laws and regulations and the Articles of Incorporation.

In accordance with the provisions of the Denka Group Ethics Policy, the Company maintains a resolute attitude against antisocial forces and does not provide any payoff. Based on this policy, the Company establishes an internal system.

Regarding internal audits, the Company establishes the Internal Auditing Department as a dedicated department that conducts comprehensive internal auditing. In addition, regarding specialized or specific fields, business units and various committees provide education on compliance with rules and regulations and audit compliance statuses according to functions and report to the responsible officers, as necessary.

The Internal Auditing Department also performs assessment of statuses of design and operation of internal controls for the purpose of preparing a "report of internal control over financial reporting" specified by the Financial Instruments and Exchange Act and reports the result to the responsible officer

The Company establishes the Compliance Hotline System to supplement internal audits by the departments described above to swiftly identify and address any violations.

#### 2) Systems for storage and management of information related to Directors' execution of duties

The Company records information related to Directors' execution of duties in accordance with the Board of Directors Regulations, job descriptions, and other internal rules and regulations, and stores and manages such information based on the document retention regulations.

#### 3) Rules and other systems for management of risk of loss

The Company formulates the Risk Management Guidelines to provide policies for responding to incidents that may greatly affect corporate activities.

Regarding such items as the environment, health and safety, and quality control, cross-organizational committees are established to comprehensively manage risks. Regarding items unique to departments, the relevant departments are responsible for managing associated risks.

#### 4) Systems to ensure that Directors' execution of duties is efficient

The Company adopts the executive officer system to optimize the management decision-making function of the Board of Directors and to strengthen each function of business execution and oversight by separating them.

Apart from the Board of Directors as the decision-making body, the Company establishes the Management Committee consisting of Directors (including Directors who are Audit & Supervisory Committee Members) and some Executive Officers. Depending on the agenda, relevant executive officers also participate in the meeting of the Management Committee to streamline and accelerate deliberation on important managerial matters.

For such important matters as budget formulation and capital investment, the Company sets up deliberative councils or special committees by function.

The job descriptions specify basic duties and decision-making authority of Directors, Executive Officers, and employees to enhance efficiency of execution of duties.

#### 5) Systems to ensure the appropriateness of operations of the Group

Regarding management of subsidiaries, the Company specifies organizations responsible for each subsidiary. These supervisory organizations take responsibility for supervising. In addition, they provide guidance, administration, and oversight in accordance with the situation of each subsidiary.

Regarding ordinary operations of subsidiaries, the Company respects the autonomy and independence of each affiliated company. Regarding compliance with laws and regulations and social norms, the Company applies the Denka Group Ethics Policy and other relevant rules and regulations to affiliated companies and provides education and oversight.

# i) Systems for reporting of matters relating to execution of duties by subsidiaries' directors etc. to the parent company

The Company dispatches directors, etc. to subsidiaries from the organization that is responsible for the subsidiaries and information about important matters for the subsidiaries is exchanged and discussed at meetings of the Company's Board of Directors, etc.

Regarding execution of duties, taking into account the degree of impact on the Group as a whole, subsidiaries report matters of greater importance to the parent company, that is the Company, via their supervisory organizations, in accordance with the Job Descriptions for Management of Affiliated Companies.

#### ii) Subsidiaries' rules and other systems for management of risk of loss

The Company responds to incidents that may greatly affect subsidiaries' corporate activities in accordance with the Risk Management Guidelines.

Regarding such items as the environment, health and safety, and quality control at a subsidiary, directors, etc. dispatched to the subsidiary from the supervisory organization responsible for the subsidiary provide advice and guidance through discussion with specific organizations responsible for each such item.

#### iii) Systems to ensure that execution of duties by subsidiaries' directors, etc. is efficient

The Company dispatches directors, etc. to subsidiaries from the supervisory organizations responsible for the subsidiaries to facilitate information sharing between the Company and subsidiaries and to execute business systematically and efficiently by the Group as a whole.

Depending on the degree of importance of subsidiaries, the Company has subsidiaries introduce the shared accounting system and provides resources of administrative organizations to enhance efficiency of execution of duties of subsidiaries.

# iv) Systems to ensure that execution of duties by subsidiaries' directors, etc. and employees complies with laws and regulations and the Articles of Incorporation

The Company establishes the Denka Group Ethics Policy applicable to the Group, including to subsidiaries, and encourages all the officers and employees of subsidiaries to ensure compliance with laws and regulations. At the same time, the Company manages subsidiaries in accordance with the Job Descriptions for Management of Affiliated Companies.

The Company's Internal Auditing Department is principally responsible for internal audits of subsidiaries and conducts internal auditing, in a timely manner, receiving support of the Company's Legal Department, as necessary.

The Company establishes a whistleblower system for early detection and correction of non-compliant conduct at subsidiaries.

# 6) Systems concerning employees who provide assistance to the Audit & Supervisory Committee, matters concerning securing effectiveness of instructions to the employees and matters concerning independence of such staff from Directors (excluding Directors who are Audit & Supervisory Committee Members)

The Company sets up the Audit Committee Office as an organization that provides assistance to the Audit & Supervisory Committee and assigns at least one exclusively assigned employee to the Audit Committee Office based on consultation with the Audit & Supervisory Committee in advance. The

Audit Committee Office serves as the secretariat for the Audit & Supervisory Committee and is directly commanded by the Audit & Supervisory Committee.

The Audit & Supervisory Committee are consulted in advance about performance evaluation of employees who belong to the Audit Committee Office and determination of any other personnel matters.

7) Systems concerning reporting to the Audit & Supervisory Committee by the Company's Directors (excluding Directors who are Audit & Supervisory Committee Members of the Company) and employees and by those of subsidiaries, other systems concerning reporting to the Audit & Supervisory Committee, and systems to ensure that they do not receive unfavorable treatment because of their reporting to the Audit & Supervisory Committee

Directors (excluding Directors who are Audit & Supervisory Committee Members of the Company), Executive Officers, and employees of the Company and those of subsidiaries report on their duties, by organization or by subsidiary, periodically or as necessary, in accordance with the instructions and/or requests of the Audit & Supervisory Committee. In addition, if they discover matters that will or may cause significant harm to the Group, they will immediately report them to the Audit & Supervisory Committee either directly or indirectly via the appropriate lines of command or Compliance Hotline System.

The Internal Auditing Department reports the results of internal audits of the Company and subsidiaries periodically to the Audit & Supervisory Committee.

The Company establishes a whistleblower system as a system available for all the officers and employees of the Company and subsidiaries for reporting non-compliant conduct, designating the Audit Committee Office as one of the contacts of the whistleblower system. If the Audit Committee Office, etc. receives a report, the content of the report is reported to the Audit & Supervisory Committee.

It is specified in the Denka Group Ethics Policy that no person who reports on non-compliant conduct using the whistleblower system, etc. receives unfavorable treatment because of his/her reporting.

8) Policy for treatment of expenses, etc. incurred by Audit & Supervisory Committee Members' execution of duties and other systems to ensure that the Audit & Supervisory Committee effectively perform auditing

Directors secure the necessary budget in order not to impede execution of duties by Audit & Supervisory Committee Members. At the same time, when an Audit & Supervisory Committee Member makes a claim in accordance with Article 399-2, Paragraph 4 of the Companies Act, the expenses and liabilities relevant to the claim will be paid without delay, unless it is deemed that they are unnecessary for execution of duties of the said Audit & Supervisory Committee Member.

The Internal Auditing Department and other internal auditing organizations collaborate with the Audit & Supervisory Committee and coordinate with its auditing so that both internal auditing organizations and the Audit & Supervisory Committee can perform their duties efficiently.

#### (2) Operational Status of Systems to Ensure the Appropriateness of Operations

#### 1) Compliance structure

Based on the Denka Group Ethics Policy, which defines the fundamentals of compliance, and the Whistleblowing Policy, the Company continued to implement awareness activities, including training, during the fiscal year under review.

#### 2) Business execution of Directors

The Board of Directors of the Company is composed of twelve members, including five Outside Directors, and meetings of the Board of Directors were held 13 times during the fiscal year under review. Based on laws and regulations, the Articles of Incorporation, and the Board of Directors Regulations, decision-making was conducted regarding important business execution, reports were received from Directors and Executive Officers regarding required business execution conditions, and appropriate supervision was provided.

Additionally, with the intent of deliberation and consideration for important management issues, the Management Committee, composed of Directors (including Directors who are Audit & Supervisory Committee Members), and a portion of Executive Officers, was held once a month, with the intent of increasing efficiency of consideration of important management issues and accelerating decision-making.

3) Business execution of the Audit & Supervisory Committee

The Audit & Supervisory Committee of the Company is composed of five members, including three Outside Directors, and meetings of the Audit & Supervisory Committee were held 11 times during the fiscal year under review. Additionally, the Audit & Supervisory Committee worked closely with the Internal Auditing Department and other departments to perform efficient and effective audits of the Company's divisions and departments, business sites, and subsidiaries, in addition to receiving briefings on the status of business execution, etc. at periodic divisional report meetings. They held necessary discussions concerning these and other activities at meetings of the Audit & Supervisory Committee.

Furthermore, to assist the duties of the Audit & Supervisory Committee, the Audit Committee Office was established and exclusive employees were assigned.

#### 4) Risk management structure

To respond appropriately to events that may greatly affect the corporate activities of the Company, the Risk Management Guidelines were defined, containing categories of specific types of risk that may occur, and a controlling division and emergency contact structure are maintained. Meetings of the Risk Management Committee as defined by the above guidelines and various other meetings related to risks are held periodically and as required, and report to the Board of Directors.

#### 5) Implementation of internal audits

Based on the internal auditing plan, the Internal Auditing Department implements internal audits of the Company and Group companies, and while reporting the results to the Board of Directors and the Audit & Supervisory Committee, cooperates closely with the Audit & Supervisory Committee, working together to conduct operations that are mutually efficient.

#### (3) Basic Policies regarding the Control of the Company

The following matters were decided at a meeting of the Board of Directors of the Company

Under the Company's corporate philosophy, the Denka Value, the Company strives to strengthen its business foundation by improving its earning power and expanding the scope of operations, while making every effort to continue being a company that can win the trust and sympathy of society, and in so doing working to improve the Company's corporate value and the common interests of the shareholders from a medium- to long-term perspective. Also, under this basic policy, the management plan "Denka Value up" (five years from fiscal 2018), has been formulated, to strive for the realization of continuous and sound growth.

The Company has not established so-called takeover defense countermeasures, but certain large scale purchases that may damage corporate value and large scale purchases where sufficient information or time may not be provided to shareholders in order to consider whether it should accept or reject such a purchase attempt, within the scope permitted by laws and regulations, regulations of financial instruments exchanges etc., appropriate interactions are taken in order to prevent damage to the Company's corporate value and the common interests of its shareholders.

# Consolidated Statement of Changes in Net Assets (From April 1, 2019 to March 31, 2020)

(Millions of yen)

	Shareholders' equity									
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity					
Balance at beginning of the fiscal year	36,998	49,353	144,638	(5,492)	225,498					
Cumulative effects of changes in accounting policies			(306)		(306)					
Restated balance	36,998	49,353	144,332	(5,492)	225,192					
Changes of items during the fiscal year										
Dividends from surplus			(10,396)		(10,396)					
Profit attributable to owners of parent			22,703		22,703					
Change of scope of consolidation			217		217					
Change in ownership interest of parent due to transactions with non-controlling interests		11			11					
Purchase of treasury stock				(2,108)	(2,108)					
Disposal of treasury stock		(0)		7	7					
Reversal of revaluation reserve for land			0		0					
Net changes of items other than shareholders' equity										
Total changes of items during the fiscal year	_	11	12,525	(2,101)	10,435					
Balance at end of the fiscal year	36,998	49,365	156,857	(7,593)	235,628					

(Millions of yen)

		Accumul	ated other co	omprehensiv	e income			
	Valuation difference on available- for-sale securities	Deferred gains or losses on hedges	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total valuation and translation adjustments	Non- controlling interests	Total net assets
Balance at beginning of the fiscal year	15,182	(345)	10,260	(120)	(3,614)	21,362	3,620	250,481
Cumulative effects of changes in accounting policies						_		(306)
Restated balance	15,182	(345)	10,260	(120)	(3,614)	21,362	3,620	250,175
Changes of items during the fiscal year								
Dividends from surplus						-		(10,396)
Profit attributable to owners of parent						_		22,703
Change of scope of consolidation						-		217
Change in ownership interest of parent due to transactions with non-controlling interests						-		11
Purchase of treasury stock						_		(2,108)
Disposal of treasury stock						_		7
Reversal of revaluation reserve for land						_		0
Net changes of items other than shareholders' equity	(4,491)	(206)	(0)	(755)	(815)	(6,270)	(326)	(6,596)
Total changes of items during the fiscal year	(4,491)	(206)	(0)	(755)	(815)	(6,270)	(326)	3,839
Balance at end of the fiscal year	10,691	(551)	10,259	(876)	(4,429)	15,092	3,294	254,014

(Note) Amounts are rounded down to the nearest million yen.

#### **Notes to Consolidated Financial Statements**

#### (Significant Matters, etc. Providing the Basis for Preparation of Consolidated Financial Statements)

#### 1. Scope of consolidation

#### (1) Consolidated subsidiaries

Number of consolidated subsidiaries: 49

Names of principal consolidated subsidiaries:

Denka Singapore Pte., Ltd.

Denka Advantech Pte., Ltd.

Denka Performance Elastomer LLC

DENKA SEIKEN Co., Ltd.

DENKA Polymer Co., Ltd.

Hinode Kagaku Kogyo

Akros Trading Co., Ltd.

YK Inoas Co., Ltd.

Denka Chemicals Shanghai Co., Ltd. and Denka Chemicals Hong Kong Co., Ltd. which were a non-consolidated subsidiary until the previous fiscal year, are included in the scope of consolidation during the fiscal year under review as their significance has increased.

Omi Maintenance LLC. has been excluded from the scope of consolidation owing to the completion of liquidation.

#### (2) Principal non-consolidated subsidiaries

Names of principal non-consolidated subsidiaries:

KAMBARA NAMAKON K.K.

SANSHIN BUSSAN K.K.

DS POVAL K.K.

Reason for exclusion from the scope of consolidation:

The non-consolidated subsidiaries are excluded from the scope of consolidation because they are both small in scale and the aggregate amounts of their total assets, net sales, net income or loss (amount prorated to the ownership), and retained earnings (amount prorated to the ownership), etc. have no material impact on the consolidated financial statements.

#### 2. Application of the equity method

#### (1) Non-consolidated subsidiaries and affiliates to which the equity method is applied

Number of non-consolidated subsidiaries and affiliates to which the equity method is applied: 14

Names of principal non-consolidated subsidiaries to which the equity method is applied:

KAMBARA NAMAKON K.K.

SANSHIN BUSSAN K.K.

Names of principal affiliates to which the equity method is applied:

TOYO STYRENE Co., Ltd.

**JUZEN Chemical Corporation** 

Denak Co., Ltd.,

Kurobegawa Electric Power Company

#### (2) Non-consolidated subsidiaries and affiliates to which the equity method is not applied

Name of the principal non-consolidated subsidiary to which the equity method is not applied:

DS POVAL K.K.

Name of the principal affiliate to which the equity method is not applied:

Shogawa Nama Concrete Kogyo K.K.

Reason for not applying the equity method:

The non-consolidated subsidiary and affiliate not subject to the equity method are excluded from application of the equity method because their individual impacts on consolidated net income or loss, retained earnings, etc., are negligible, and their overall impact on the consolidated financial statements is immaterial.

#### 3. Accounting periods of consolidated subsidiaries

Among the consolidated subsidiaries, Denka Singapore Pte., Ltd. and 33 other subsidiaries have a year-end balance sheet date of December 31.

Necessary adjustments are made in preparing the consolidated financial statements to reflect any significant transactions that took place between that date and the consolidated balance sheet date.

#### 4. Accounting policies

#### (1) Standards and methods for valuation of principal assets

#### Securities

Available-for-sale securities

Securities with market value

Stated principally at market value based on the average quoted market price for a period of one month before the balance sheet date

(Valuation difference is reported as a separate component of net assets. The cost of sales is calculated principally using the moving-average method.)

Securities without market value

Stated principally at cost using the moving-average method

#### Derivatives

Stated at market value

#### **Inventories**

Stated principally at cost using the weighted-average method

(Balance sheet amounts are calculated by writing down their net realizable value when there is evidence of deterioration in value.)

#### (2) Depreciation method for principal depreciable assets

Property, plant and equipment

Principally, the straight-line method is applied.

Intangible assets

Principally, the straight-line method is applied. (However, software for internal use is amortized by the straight-line method over the estimated internal useful life (principally five years).)

#### Lease assets

For finance leases that do not transfer the ownership of the lease assets to the lessee, the straight-line method with no residual value is applied, regarding the lease term as the useful life. Furthermore, financial statements for consolidated subsidiaries overseas are prepared in accordance with International Financial Reporting Standards, and as stated in (Changes in Accounting Policies), International Financial Reporting Standard 16 *Leases* ("IFRS 16") has been applied from the fiscal year under review. Under IFRS 16, lessees record all leases as assets and liabilities on the balance sheet, in principle, and the straight-line method is used as the depreciation method for right-of-use assets recorded as assets.

#### (3) Standards of accounting for principal allowances and provisions

#### • Allowance for doubtful accounts

Allowance for doubtful accounts is provided to cover possible losses on receivables. The Company records an estimated irrecoverable amount based on the historical write-off rate for ordinary receivables and based on assessment of recoverability of individual receivables for specific doubtful accounts.

#### • Provision for bonuses

The Company provides reserve for payment of bonuses to employees based on the amount of estimated employees' bonuses.

#### • Provision for stock benefits

In order to provide benefit from the Company's shares, the amount of projected equity benefit at the end of the consolidated fiscal year is recorded, based on officer stock benefits regulations for Directors (excluding Directors who are Audit & Supervisory Committee Members and Outside Directors).

#### (4) Other significant matters providing the basis for preparation of consolidated financial statements

• Method of amortization of goodwill and amortization period

Goodwill is amortized within twenty years over a reasonable period, and amortized using the straight-line method.

#### • Method of hedge accounting

The Company adopts the deferral method of hedge accounting. Interest rate swaps that satisfy the criteria for application of the special method are accounted for by the special method provided by the accounting standards. Forward exchange contracts that satisfy the criteria for application of the appropriation method are accounted for by the appropriation method.

#### • Method of accounting for retirement benefits

In order to prepare for payment of employees' retirement benefits, based on the projected amounts at the fiscal year-end, the amount of retirement benefit obligation from which the amount of plan assets is deducted is recorded as net defined liability.

In calculating retirement benefit obligations, the benefit formula basis is adopted for attributing expected benefits to periods.

Prior service cost is principally recorded by the straight-line method over certain periods (principally 10 years) within the average remaining service period of employees expected to receive benefits.

Actuarial gains and losses are principally recorded by the straight-line method over certain periods (principally 10 years) within the average remaining service period of employees expected to receive benefits, commencing with the following fiscal year.

Unrecognized actuarial gains and losses and unrecognized prior service cost are recorded, after adjustment for tax effects, as remeasurements of defined benefit plans in accumulated other comprehensive income in the net assets section.

#### Consumption taxes

Consumption taxes are recorded using the tax-excluded method.

#### (Changes in Accounting Policies)

For subsidiaries applying International Financial Reporting Standards, International Financial Reporting Standard 16 *Leases* ("IFRS 16") has been applied from the beginning of the fiscal year under review. As a result, lessees record all leases as assets and liabilities on the balance sheet, in principle. As a transitional

measure for the application of IFRS 16, the Company has recorded the cumulative effects of changes in accounting policies under retained earnings at the beginning of the fiscal year under review.

As a result, in the fiscal year under review, "lease assets" under property, plant and equipment increased 1,957 million yen, "other" under current liabilities increased 242 million yen, and "other" under noncurrent liabilities increased 2,006 million yen. The impact on income/losses in the fiscal year under review is immaterial. In addition, the balance of retained earnings at the beginning of the year decreased by 306 million yen.

#### (Notes to the Consolidated Balance Sheet)

#### 1. Assets pledged as collateral

Investment securities: 189 million yen

Liabilities corresponding to pledged assets

Notes and accounts payable-trade and other liabilities: 170 million yen

2. Accumulated depreciation of property, plant and equipment: 445,573 million yen

#### 3. Guarantee obligations, etc.

Guarantee for loans from financial institutions: 2,855 million yen

#### (Notes to the Consolidated Statement of Changes in Net Assets)

#### 1. Type and total number of shares issued and type and number of shares of treasury stock

	Number of shares at the beginning of the year	Increase during the year	Decrease during the year	Number of shares at the end of the year
Shares issued				
Common stock	88,555,840	_	_	88,555,840
Total	88,555,840	_	_	88,555,840
Treasury stock				
Common stock	1,607,082	702,300	2,315	2,307,067
Total	1,607,082	702,300	2,315	2,307,067

- Notes: 1. The 702,300 increase in the number of shares of common stock of treasury stock was due to the purchase of 699,400 shares of treasury stock and the increase by purchase of 2,900 shares constituting less than one unit in accordance with the provisions of Article 165, Paragraph 2 of the Companies Act and of the Articles of Incorporation.
  - 2. The 2,315 decrease in the number of shares of common stock of treasury stock was due to the sale of 115 shares constituting less than one unit and the granting of 2,200 shares of the Company as benefits under the employee stock ownership plan.

#### 2. Dividends

#### (1) Payment of dividends

• Dividends for common stock

Resolution	Types of shares	Dividends paid (millions of yen)	Dividends per share (yen)	Record date	Effective date
Ordinary General Meeting of Shareholders held on June 20, 2019	Common stock	5,219	60.00	March 31, 2019	June 21, 2019
Meeting of the Board of Directors held on November 8, 2019	Common stock	5,177	60.00	September 30, 2019	December 2, 2019

# (2) Dividends whose record date falls during fiscal 2019 but whose effective date is in the next fiscal year

• Dividends for common stock

The following resolutions are expected to be made.

Resolution	Types of shares	Dividends paid (millions of yen)	Source of dividends	Dividends per share (yen)	Record date	Effective date
Ordinary General Meeting of Shareholders to be held on June 19, 2020	Common stock	5,608	Retained earnings	65.00	March 31, 2020	June 22, 2020

#### (Financial Instruments)

#### 1. Financial instruments

The Group is not engaged in fund investment. The Group's policy is to procure funds through bank borrowings and issuance of bonds and/or commercial paper in combination, as necessary.

Notes and accounts receivable-trade are exposed to customer credit risk. For such risk, management of due dates is implemented in accordance with the credit management rules. Investment securities mainly consist of stocks, and the market values of listed stocks are determined on a quarterly basis.

Loans payable, bonds payable, and commercial paper are used for working capital (mainly short term) and for capital investment. Certain long-term loans payable are exposed to the risk of interest rate fluctuations. For such risk, interest rate swaps are employed to fix the amount of interest expenses. Certain business transactions denominated in foreign currencies are exposed to the risk of foreign exchange fluctuations, and for such risk, forward exchange contracts are employed.

Derivative transactions are entered into only in the scope of practical purposes in accordance with the internal control rules and not for speculative purposes.

#### 2. Fair values of financial instruments

Carrying amounts and market values of the financial instruments and the differences between carrying amounts and market values as of March 31, 2020 (consolidated balance sheet date of fiscal 2019) are as follows.

(Millions of yen)

	Carrying amount (*)	Market value (*)	Difference
(1) Cash and deposits	29,172	29,172	_
(2) Notes and accounts receivable-trade	85,637	85,637	_
(3) Investment securities			
Available-for-sale securities	25,242	25,242	_
Total assets	140,052	140,052	_
(4) Notes and accounts payable-trade	43,005	43,005	_
(5) Short-term loans payable	51,929	51,929	_
(6) Commercial paper	9,000	9,000	_
(7) Long-term loans payable (*1)	36,410	36,650	239
(8) Bonds payable	37,000	36,867	(132)
Total liabilities	177,346	177,452	106
(9) Derivatives (*2)	_	_	_

- (\*1) Long-term loans payable includes loans to be repaid within one year.
- (\*2) The amount represents a net amount of credits and debts arising from derivative transactions and the figures in parentheses are recorded as liabilities on the consolidated balance sheet.
- Note 1: Method for calculating fair values of financial instruments and matters concerning investment securities and derivatives
  - (1) Cash and deposits and (2) Notes and accounts receivable-trade

    Because of the short maturities of these instruments, their market values are approximately the same as the book values, therefore, the book values are stated as the market value.
  - (3) Investment securities

The market value is estimated based on quoted market prices.

- (4) Notes and accounts payable-trade, (5) Short-term loans payable and (6) Commercial paper Because of the short maturities of these instruments, their market values are approximately the same as the book values, therefore, the book values are stated as the market value.
- (7) Long-term loans payable

The market value is the present value calculated by discounting the total amount of principal and interest by the interest rate to be applied to new borrowings for the same amount of principal. Long-term loans payable with variable interest rates are qualified for the special method applied for interest rate swaps (Refer to "Derivatives" below.), and the market value of such long-term loans payable is calculated by discounting the total amount of principal and interest, which are accounted for together with associated interest rate swaps, by the reasonably estimated rate to be applied to similar borrowings.

#### (8) Bonds payable

The market value is estimated based on quoted market prices.

#### (9) Derivatives

The market value is calculated based on the prices provided by the financial institutions. However, interest rate swaps that qualify for the special method are accounted for as part of hedged long-term payables, and therefore, the market value of such interest rate swaps is included in the market value of the corresponding long-term payables (Refer to (7) above.). Forward exchange contracts that qualify for the appropriation method are accounted for as part of hedged accounts receivable and accounts payable, excluding those associated with forecasted transactions, and therefore, the market value of such forward exchange contracts is included in the market value of the corresponding accounts receivable and accounts payable (Refer to (2) and (4) above.)

Note 2: Unlisted stocks (amounting to 25,957 million yen on the consolidated balance sheet) are not included in "(3) Investment securities, Available-for-sale securities" because it is extremely difficult to identify their market values as no quoted market price is available and it is impossible to estimate their future cash flows.

#### (Real Estate for Rent)

Disclosure is omitted because the Group does not own real estate for the purpose of gaining rental revenues or capital gains and the total amount of real estate for rent is immaterial.

#### (Notes to Per Share Information)

1. Net assets per share: 2,906.95 yen

2. Profit attributable to owners of parent per share: 262.62 yen

Note: In the calculation of consolidated net assets per share, shares of the Company owned by the employee stock ownership plan is included in the deduction of treasury stock from the total number of shares issued at the end of the fiscal year.

In addition, in the calculation of profit attributable to owners of parent per share, the amount of the calculated average number of shares in the period is included in the deduction of treasury stock.

#### (Other Notes)

Figures shown in millions of yen have been rounded down to the nearest million.

### Non-consolidated Statement of Changes in Net Assets

(From April 1, 2019 to March 31, 2020)

(Millions of yen)

		Shareholders' equity								
			Capital surplu	IS		tained earnir	ngs			
						etained				
						ings				
	Capital stock	Legal capital surplus	Other capital surplus	Total capital surplus	Reserve for advanced deprecia- tion of noncur- rent assets	Retained earnings brought forward	Total retained earnings	Treasury stock	Total share- holders' equity	
Balance at beginning of the fiscal year	36,998	49,284	0	49,284	3,804	67,806	71,610	(5,492)	152,402	
Changes of items during the fiscal year										
Reversal of reserve for										
advanced depreciation				_	(18)	18	_		_	
of noncurrent assets										
Dividends from surplus				_		(10,396)	(10,396)		(10,396)	
Net income				1		15,821	15,821		15,821	
Purchase of treasury stock				_			_	(2,108)	(2,108)	
Disposal of treasury stock			(0)	(0)			_	7	7	
Reversal of revaluation reserve for land				-		0	0		0	
Net changes of items other than shareholders' equity				_			_			
Total changes of items during the fiscal year	_	_	(0)	(0)	(18)	5,444	5,425	(2,101)	3,324	
Balance at end of the fiscal year	36,998	49,284	0	49,284	3,786	73,250	77,036	(7,593)	155,726	

(Millions of yen)

	Val	uation and translation adjus	tments	
	Valuation difference on available-for- sale securities	Revaluation reserve for land	Total valuation and translation adjustments	Total net assets
Balance at beginning of the fiscal year	13,635	10,260	23,895	176,297
Changes of items during the fiscal year				
Reversal of reserve for advanced depreciation of noncurrent assets			_	_
Dividends from surplus			_	(10,396)
Net income			_	15,821
Purchase of treasury stock			_	(2,108)
Disposal of treasury stock			_	7
Reversal of revaluation reserve for land			_	0
Net changes of items other than shareholders' equity	(4,245)	(0)	(4,246)	(4,246)
Total changes of items during the fiscal year	(4,245)	(0)	(4,246)	(921)
Balance at end of the fiscal year	9,389	10,259	19,649	175,376

(Note) Amounts are rounded down to the nearest million yen.

#### **Notes to Non-consolidated Financial Statements**

#### (Matters Related to Significant Accounting Policies)

#### 1. Standards and methods for valuation of assets

#### (1) Securities

Stocks of subsidiaries and affiliates

Stated at cost using the moving-average method

Available-for-sale securities

Securities with market value

Stated at market value based on the average quoted market price for a period of one month before the balance sheet date

(Valuation difference is reported as a separate component of net assets. The cost of sales is calculated using the moving-average method.)

Securities without market value

Stated at cost using the moving-average method

#### (2) Inventories

Stated at cost using the weighted-average method

(Balance sheet amounts are calculated by writing down their net realizable value when there is evidence of deterioration in value.)

#### 2. Depreciation method for noncurrent assets

Property, plant and equipment

The straight-line method is applied.

Intangible assets

The straight-line method is applied. However, software for internal use is amortized by the straight-line method over the estimated internal useful life (five years).

Lease assets

Finance leases that do not transfer the ownership of the lease assets to the lessee

The straight-line method with no residual value is applied, regarding the lease term as the useful life.

#### 3. Standards of accounting for allowances and provisions

#### (1) Allowance for doubtful accounts

Allowance for doubtful accounts is provided to cover possible losses on notes and accounts receivable. The Company records an estimated irrecoverable amount based on the historical write-off rate for ordinary receivables and based on assessment of recoverability of individual receivables for specific doubtful accounts.

#### (2) Provision for bonuses

The Company provides reserve for payment of bonuses to employees based on the amount of estimated employees' bonuses at the fiscal year-end.

#### (3) Provision for retirement benefits

The Company provides reserve for employees' retirement benefits based on the projected benefit obligation and plan assets at fair value at the fiscal year-end. Furthermore, if plan assets to be recognized at the end of the fiscal year under review exceed the amount of retirement benefit obligations minus unrecognized actuarial gains and losses, etc., the excess is recorded as prepaid pension cost under investments and other assets.

In calculating retirement benefit obligations, the benefit formula basis is adopted for attributing expected benefits to periods.

Prior service cost is recorded by the straight-line method over certain periods (10 years) within the average remaining service period of employees expected to receive benefits, commencing with the following fiscal year.

Actuarial gains and losses are recorded by the straight-line method over certain periods (10 years) within the average remaining service period of employees expected to receive benefits, commencing with the following fiscal year.

#### (4) Provision for stock benefits

In order to provide benefit from the Company's shares, the amount of projected equity benefit at the end of the consolidated fiscal year is recorded, based on officer stock benefits regulations for Directors (excluding Directors who are Audit & Supervisory Committee Members and Outside Directors).

#### 4. Consumption taxes

Consumption taxes are recorded using the tax-excluded method.

#### (Notes to the Non-consolidated Balance Sheet)

1. Assets pledged as collateral:

None

2. Accumulated depreciation of property, plant and equipment: 363,900 million yen

3. Guarantee obligations

Guarantee for loans from financial institutions:

5,966 million yen

4. Monetary receivables from and monetary obligations to subsidiaries and affiliates

Short-term monetary receivables:

29,595 million yen

Short-term monetary obligations:

34,536 million yen

Long-term monetary receivables:

4,652 million yen

#### (Notes to the Non-consolidated Statement of Income)

Amount of transactions with subsidiaries and affiliates

Sales to subsidiaries and affiliates: 77,747 million yen

Purchase from subsidiaries and affiliates: 32,042 million yen

Transactions with subsidiaries and affiliates other than business transactions

8,495 million yen

#### (Notes to the Non-consolidated Statement of Changes in Net Assets)

Type and number of shares of treasury stock

	Number of shares at the beginning of the year	Increase during the	Decrease during the year	Number of shares at the end of the year
Common stock	1,607,082	702,300	2,315	2,307,067

- Notes: 1. The 702,300 increase in the number of shares of common stock of treasury stock was due to the purchase of 699,400 shares of treasury stock and the increase by purchase of 2,900 shares constituting less than one unit in accordance with the provisions of Article 165, Paragraph 2 of the Companies Act and of the Articles of Incorporation.
  - 2. The 2,315 decrease in the number of shares of common stock of treasury stock was due to the sale of 115 shares constituting less than one unit and the granting of 2,200 shares of the Company as benefits under the employee stock ownership plan.

#### (Notes to Deferred Tax Accounting)

Breakdown of deferred tax assets and deferred tax liabilities by major cause

(Millions of yen)

	As of March 31, 2020
Deferred tax assets	
Provision for bonuses	553
Loss on liquidation of business	552
Loss on valuation of investment securities	522
Loss on valuation of golf club membership	369
Impairment loss	849
Enterprise tax payable	187
Other	920
Subtotal of deferred tax assets	3,952
Valuation allowance	(1,994)
Total deferred tax assets	1,958
Deferred tax liabilities	
Prepaid pension cost	188
Valuation difference on available-for-sale securities	4,001
Reserve for advanced depreciation of non-current assets	1,658
Total deferred tax liabilities	5,847
Net deferred tax assets (liabilities)	(3,889)

#### (Notes concerning Related Party Transactions)

#### Subsidiaries

Туре	Company name	Location	Capital or equity	Business	Ownership of voting rights	Rel Concurrent positions, etc. of directors	Business relationship	Transactions	Transaction amount (Millions of yen)	Account	Balance at the end of the year (Millions of yen)
Subsidiary	Akros Trading Co., Ltd.	Minato-ku, Tokyo	1,200 million yen	Sales of inorganic/ organic industrial products, industrial resins, etc.	69.4% directly owned by the Company	1 director with a concurrent position at the Company	The Company sells synthetic rubber products etc. to it.	Sales of the Company's products	27,244	Accounts receivable-trade	9.079
Subsidiary	Denka Chemicals Holdings Asia Pacific Pte., Ltd.	Singapore	68.70 million US dollars	Regional headquarters for Southeast and South Asia	100% directly owned by the Company	1 director with a concurrent position at the Company	Regional headquarters of the Company	Holding of funds Payment of interest	9,283 229	Deposits received	12,915
Subsidiary	YK Inoas Co., Ltd.	Bunkyo-ku, Tokyo	100 million yen	Sales of raw materials for industrial applications, civil engineering and construction materials, and interior materials	100% directly owned by the Company	-	The Company sells synthetic resin products, civil engineering and construction materials, etc. to it.	Sales of the Company's products	13,807	Accounts receivable-trade	4,726
Subsidiary	DENKA SEIKEN Co., Ltd.	Chuo-ku, Tokyo	1,000 million yen	Manufacturing and sales of vaccines and clinical diagnostic reagents	100% directly owned by the Company	2 directors with a concurrent position at the Company	The Company conducts joint research and development	Holding of funds Payment of interest	6,988 39	Deposits received	9,800
Subsidiary	Denka USA LLC.	Delaware, United States	43.4 million US\$	Investment and lending to U.S. subsidiaries	100% directly owned by the Company	-	The Company lends funds	Lending of funds Receiving of interest	3,325 102	Long-term loans receivable	4,494
Affiliate	TOYO STYRENE Co., Ltd	Minato-ku, Tokyo	5,000 million yen	Manufacturing, processing, and sales of polystyrene resin	50% directly owned by the Company	1 director with a concurrent position at the Company	The Company supplies its products as raw materials and purchases certain finished products from it.	Sales of the Company's products and purchase of raw materials from the Company	12,098 5,569	Accounts receivable-trade Accounts payable	4,740 2,113

- Notes: 1. Transaction amounts do not include consumption taxes, etc. Balance at the end of the year includes consumption taxes, etc.
  - 2. Sales of the Company's products, etc. and purchase of raw materials, etc. are determined in the same manner as for terms of transactions with unrelated parties.
  - 3. Terms for the lending of funds to subsidiaries and the holding of funds from subsidiaries are determined taking market interest rates into account.
  - 4. The average balance during the period is shown for deposits received.

#### (Notes to Per Share Information)

Net assets per share: 2,033.37 yen
 Net income per share: 183.01 yen

Note: 1. In the calculation of consolidated net assets per share, shares of the Company owned by the employee stock ownership plan is included in the deduction of treasury stock from the total number of shares issued at the end of the fiscal year.

#### (Notes to Significant Subsequent Events)

Absorption-type merger with consolidated subsidiary

Pursuant to a resolution passed by the Board of Directors at a meeting held on October 15, 2019, the Company conducted an absorption-type merger with DENKA SEIKEN Co., Ltd., a consolidated subsidiary, on April 1, 2020.

#### (1) Overview of the transaction

1) Name of company in combination and details of business

Name of company in combination: DENKA SEIKEN Co., Ltd.

Details of business: Manufacture and sale of various types of vaccine, diagnostic

reagents, etc.

2) Date of business combination

April 1, 2020

3) Legal format of business combination

Absorption-type merger with the Company as the surviving company and DENKA SEIKEN Co., Ltd. as the dissolving company

4) Name of company after combination

Denka Co., Ltd.

5) Other matters related to the overview of the transaction

In the healthcare business, the Denka Group engages in the vaccine and diagnostic reagent business, etc. through DENKA SEIKEN, while the Company develops norovirus vaccines using proprietary plant-based gene modification technologies held by the macromolecular sodium hyaluronate preparation business and IconGenetics GmbH, a Germany-based subsidiary, and operates other development businesses including cancer gene alteration analysis and remedy information services.

In the "Denka Value-Up" plan, healthcare has been designated as a priority area. To further strengthen and expand this business, we will integrate the healthcare operations of the two companies, which are separate under our current organization, via merger.

(Objective of the merger)

- a. Accelerate the expansion of our specialty businesses, a "Denka Value-Up" growth strategy
   By integrating the comprehensive strengths of the Denka Group, we will accelerate the expansion and development of our specialty businesses.
- b. Strengthen governance

We will further strengthen governance through integration of our healthcare businesses, to respond appropriately to risks specific to this business.

c. Accelerate decision-making

Based on the Denka Group corporate philosophy and business strategy, we will speed up decision-making for large-scale investments in the healthcare sector, which is expected to grow in future.

d. Synergies in HR and organizational structures Through the integration, we plan to further step up personnel exchanges and strengthen our organizational structure.

#### (2) Overview of accounting treatment

The Company intends to treat the transaction as a transaction between entities under common control, pursuant to "Accounting Standard for Business Combinations" (ASBJ Statement No. 21, January 16, 2019) and "Implementation Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures" (ASBJ Guidance No. 10, January 16, 2019).

#### (Other Notes)

1. Figures shown in millions of yen have been rounded down to the nearest million.